COOL FOOD*

How to sell more climate-friendly food.

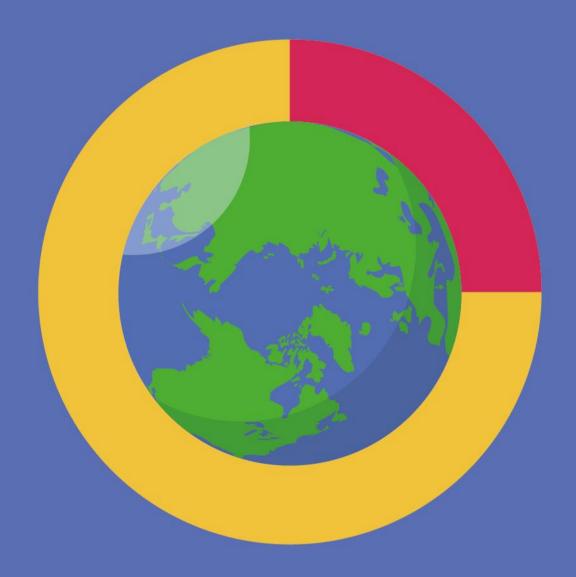
A research-based strategy to double your customers' uptake of climate-friendly menu items.



Climate change and customer menu choices.

A quarter of all greenhouse gas emissions come from food production. By nudging customers to choose more plantrich menu options, we can make a big difference to our climate. But how can we encourage customers to do this?

WRI's research paper Environmental
Messages Promote Plant-Based Food
Choices looked at various descriptive
messages designed to nudge consumers
into making more environmentally friendly
menu choices.



The awesome power of pudge a nudge

A nudge is a great way to guide people into making the right decision when faced with a range of options, without restricting choice.

Which descriptive messages work best?

To find out, WRI researched different descriptive messages that sat under 10 themes and measured which ones had the biggest influence over customer buying choices.

...we found that two emerged as the most powerful for encouraging consumers to choose plant-based menu items...

Small change, big difference

Surprising customers with the fact that they can make a meaningful positive impact on the environment without a significant sacrifice was a very effective nudging tool.



This statement more than **doubled** the amount of plant-based choices made by customers.

"Each of us can make a positive difference to the planet. Swapping just one meat dish for a plant-based one saves greenhouse gas emissions that are equivalent to the energy used to charge your phone for 2 years. Your small change can make a big difference."



Breaking down the nudge...

The key to making this theme work is to make a simple equivalent between an easily achievable action and an easily understandable outcome.

The messages can be broken down into three parts.

Personal empowerment statement

Easily achievable action

Easily understood personal outcome

"Each of us can make a positive difference to the planet"

"Swapping just one meat dish for a plant-based one"

"Saves the emissions equivalent to the energy used to charge your phone for 2 years"

Making it work for you...

Personal empowerment statement

Easily achievable action

Easily understood personal outcome

"Everybody can make a big difference"

"Making your breakfast fry-up plant-based for a month"

"Saves four months' worth of showers"

"It's easy for you to have a positive impact on climate change"

"Eating one plant-based dinner a week for a year"

"Saves emissions equal to a flight from New York to Shanghai"

"You can make a bigger difference than you think"

"Swapping just one meat dish for a plant based one"

"Saves the emissions equivalent to the energy used to charge your phone for 2 years"

D Joining a movement

Demonstrating that the choice they are making is one that many more people are making too was a very effective nudging tool.



This statement nearly doubled the amount of plant-based choices made by customers.

"90% of Americans are making the change to eat less meat. Join this growing movement and choose plant-based dishes that have less impact on the climate and are kinder to the planet."



Breaking down the nudge...

The key to making this theme work is to describe the size and personal relevance of the group they are joining and the behavior you would like the individual to adopt.

Size and personal relevance of group

Group's behavior

Call to action

"90% of Americans"

"making the change to eat less meat"

"choose plant-based dishes that have less impact"

Making it work for you...

Size and relevance of group

Group's behavior

Call to action

"A% of our customers"

"chose this plantrich dish last year" "join them in making a huge impact on climate change"

"B% of our diners"

"order this menu option"

"choose this delicious meal and help reduce the effects of climate change"

"C% of university students"

"are eating one plant-rich meal every day"

"join them and save the planet"

In summary

By using descriptive messages that communicate the benefits of plant-based food choices, we can empower people to change their behavior and choose lower carbon dishes.

Customers are already looking for companies to help them make good environmental choices.

Customers
are happy
to be shown
sustainability
information
about a
product.

For food service companies, nudging is an easy, low-cost and scalable intervention to implement. How did WRI land on these findings?

Here's a deeper look at the research.



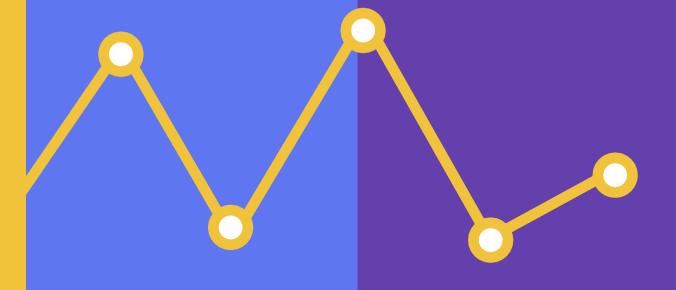
WRI research

The research comprised of two phases. The first to delineate 10 nudge themes and their associated descriptive messages and the second to test them in two controlled trials.

Phase 1

Descriptive message development

In phase one, WRI generated a series of 10 differently framed descriptive environmental messages.



Phase 2

(Trial A) Descriptive message selection*

Subjected the 10 generated messages to a prioritization process using a large-scale online survey.

5 most effective messages

*Using paired menu item selectior

Phase 2

(Trial B) Descriptive message selection**

The top performing 5 descriptive messages were subjected to a randomized controlled trial to determine which ones resulted in the largest increase in plant-based food selections from two online menus.

**Using menu layouts

Phase one... 10 themes

First, WRI identified 10 potential themes that could nudge consumers toward making more environmentally friendly menu choices.

| Health & | The altruistic | Joining a | Aspirational | A sustainable |
|-------------------------|----------------|------------------------------|------------------------|-----------------------|
| environment | choice | movement | choice | future |
| Performance benefits | Taste benefits | Small changes, big impact | Connecting with nature | Planet, health, taste |

10 messages

After WRI identified the themes, researchers, went through a process of refinement, amalgamation and elimination that reduced 27 possible messages to the 10 most succinct messages, as shown below:

"You will be surprised how much positive impact plant-based food can have on both the planet and your health. Choose plant-based dishes to lower your carbon footprint and improve nutrition. It's about goodness for you and the planet."

Theme: Health & environment

"Plant-based dishes are a winwin for you and the planet. They help you feel alive and full of energy. And they are kinder to the planet, with less impact on the climate. Plant-based dishes: do good and feel areat."

Theme: The altruistic choice

"90% of Americans are making the change to eat less meat. Join this growing movement and choose plant-based dishes that have less impact on the climate and are kinder to the planet."

Theme: Joining a movement

"Movie stars and fashion icons around the world are waking up to the urgent challenge of climate change. Cutting down on meat and choosing more plant-based food is one of the ways they are reducing their impact. Join the incrowd to make a change for a cooler planet."

Theme: Aspirational choice

"Choosing plant-based food is the best way to feed a growing population while protecting our planet's climate for generations to come. A greener future for our children starts on your plate."

Theme: A sustainable future

"Plant-based dishes take their energy from vegetables grown with the power of the sun and soil. They are a source of vibrant goodness for your body that also helps the planet's climate stay cool. Power your body with green energy."

Theme: Performance benefits

"Plant-based dishes are stacked with fresh vegetables and flavorful herbs and spices. Making them a delicious meal that is also kinder to the climate than meat-based dishes. Savor food that saves the planet."

Theme: Taste benefits

"Each of us can make a positive difference to the planet. Swapping just one meat dish for a plant-based one saves greenhouse gas emissions that are equivalent to the energy used to charge your phone for 2 years. Your small change can make a big difference."

Theme: Small changes, big impact

"Plant-based dishes are made with natural field- grown vegetables that are freshly harvested at their peak. Wholesome plant-based food that is not only kinder to the climate but also full of natural good taste."

Theme: Connecting with nature

"Plant-based dishes are made with delicious ingredients that are better for your health and the climate than meat. Plant-based dishes are free from compromise: great taste, good for your health, and help the planet."

Theme: Planet, health, taste

Testing the 10 messages

WRI then tested the messages with 6,374 people by showing each of them one of the 10 chosen messages and then asking them to choose between a meat-based and plant-based menu option.

To make it relevant, researchers made sure the menu options people were given were ones typically found in restaurants across the U.S.

Then WRI looked at the differences between their choices and those made by a control group.

"90% of Americans are making the change to
eat less meat. Join this growing movement and
choose plant-based dishes that have less impact
on the climate and are kinder to the planet."

Choose a dish...

Classic meat Black bean
burger burger



"Plant-based dishes are a win-win for you and the planet. They help you feel alive and full of energy. And they are kinder to the planet, with less impact on the climate. Plant-based dishes: do good and feel great."

Choose a dish...

Lamb
Falafel
Kebab
Wrap



Phase 2 ... Assessing Message Performance

Of the original 10 messages, the following 5 performed best in trial A and were carried forward to trial B:

"90% of Americans are making the change to eat less meat. Join this growing movement and choose plant-based dishes that have less impact on the climate and are kinder to the planet."

"Each of us can make a positive difference to the planet. Swappina iust one meat dish for a plant-based one saves greenhouse gas emissions that are equivalent to the energy used to charge your phone for 2 years. Your small change can make a big difference."

Theme: Small changes, big impact

"You will he surprised how much positive impact plantbased food can have on both the planet and your health. Choose plant-based dishes to lower your carbon footprint and improve nutrition. It's about goodness for you and the planet."

Theme: Health & environment

"Plant-based dishes are stacked with fresh vegetables and flavorful herbs and spices. Making them a delicious meal, that is also kinder to the climate than meat-based dishes. Savor food that saves the planet."

Theme: Taste benefits

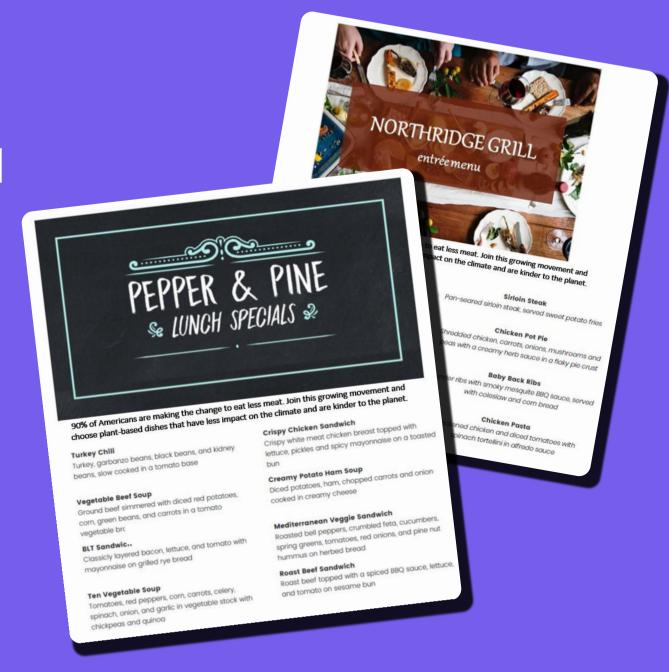
"Choosing plantbased food is the best way to feed a growing population while protecting our planet's climate for generations to come. A greener future for our children starts on your plate."

Theme: A sustainable future

Theme: Joining a movement

Testing the 5 most successful messages

- Study involved 2,900 participants
- Randomly allocated to see either a dinner menu or lunch menu
- Each menu had 6 meat and 2 veg options
- Tested whether any of the 5 messages was having an impact on the choice of meal



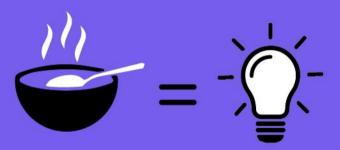
Phase two (trial b)...the results

Of the messages tested, two stood out!

More than doubled plantbased choices as compared to the control group

Small changes, big impact

"Each of us can make a positive difference to the planet. Swapping just one meat dish for a plant-based one saves greenhouse gas emissions that are equivalent to the energy used to charge your phone for 2 years. Your small change can make a big difference."



Nearly doubled plant-based choices as compared to the control group

Joining a movement

"90% of Americans are making the change to eat less meat. Join this growing movement and choose plant-based dishes that have less impact on the climate and are kinder to the planet."



Learn more about how to lower the greenhouse gas emissions of the food you serve by visiting CoolFood.org